TENNESSEE HIGHER EDUCATION COMMISSION

REGULAR CALENDAR ITEM: **III.**

MEETING DATE: November 7, 2024

SUBJECT: FY2025-26 Capital Projects Recommendations

ITEM TYPE: Action

BACKGROUND INFORMATION

Capital projects are broadly categorized according to project scope and funding source. State appropriations fund capital outlay projects, which consist of new construction or major renovation of existing facilities and capital infrastructure improvement projects, as well as capital maintenance projects, which repair and replace systems and structures on existing facilities. The third type of capital project, referred to as a disclosed project, is distinguished by its funding source, which does not include state funding. These projects may be funded by gift funds, institutional funds, grants, or from various auxiliary functions, such as residence halls, parking, and athletics. Since a disclosed project is funded without state appropriations, an institution signals its intent to initiate the project and seek approval from the State Building Commission.

CAPITAL OUTLAY

The capital outlay recommendation for FY2025-26 state appropriations totals $1.3 billion. The average FY2025-26 project cost is $86.2 million. As detailed in Attachment I, this outlay appropriation request includes five projects for the Tennessee Board of Regents (TBR), totaling $301.5 million (23.1% of the total appropriation), eight projects for the Locally Governed Institutions (LGIs), totaling $572.7 million (43.9% of total), and five projects for University of Tennessee (UT), totaling $430 million (33% of total).

The capital outlay process for all outlay project types is focused on the Drive to 55 initiative and ensures that projects are consistent with state and institutional goals. Projects were submitted and evaluated on their relationship to state goals, economic and workforce development, degree production, space needs, and match requirements.

CAPITAL MAINTENANCE

The 2025-26 recommendation for capital maintenance is $334.9 million for 123 projects. As shown in Attachments IV, V, and VI, this includes 46 projects for TBR, totaling $75 million (22.4% of the total), 51 projects for the LGIs, totaling $130.3 million (38.92% of total), and 26 projects for the UT system, totaling $129.5 million (38.68% of total). The total capital maintenance request will allow each system to limit increases in deferred maintenance.

Tennessee has consistently provided funding for maintenance projects across higher education. Over the last five fiscal years, capital maintenance funding has averaged $95.5 million per year.

DISCLOSURE OF REVENUE-FUNDED PROJECTS

Disclosed projects are funded through institutional funds, the Tennessee State School Bond Authority (TSSBA), auxiliary funds, or sources other than state appropriations. For FY2025-26, the LGIs are disclosing 11 revenue and TSSBA-funded projects totaling $338.9 million. As detailed in Attachments VII and VIII, the disclosure sources include $188.4 million of TSSBA funded projects

(housing, athletics, parking, short-term financing), $102 million of gift funds, $0 of grants, $48.5 million of auxiliary funds, and $0 of non-auxiliary institutional funds. Higher Education Institutions shall disclose projects of over $10 million and disclose projects of any value funded by bond funds, in the annual state capital budget. Tenn. Code Ann. §4-15-102(e) and State Building Commission policy require projects of $10 million or less not involving bond funds to be disclosed on each institution's public-facing website.

Capital Projects Recommendation: Attachment I
THEC 2025-26 Capital Projects Recommendation Summary

2025-26 Capital Outlay

THEC Priority	Institution	Project Name	Total Project Cost	Previous Project Approval	2025-26 Project Cost	Match %	Previous Match Funds	2025-26 Match Funds	2025-26 State Appropriation Request[1]
1	UTK	Chemistry Building	$ 199,000,000	$ 6,500,000	$ 192,500,000	17%	$ 6,500,000	$ 27,330,000	$ 165,170,000
2	MTSU	Civic Leadership and Applied Humanities Building	$ 112,500,000	$ -	$ 112,500,000	8%	$ -	$ 8,910,000	$ 103,590,000
3	ETSU	Brown Hall Renovation Phase II	$ 101,140,170	$ 47,700,000	$ 53,440,170	4%	$ 1,908,000	$ 2,137,607	$ 51,302,563
4	TBR - VSCC/TCAT Hartsville	Wilson County Higher Education Center	$ 62,000,000	$ -	$ 62,000,000	4%	$ -	$ 2,280,000	$ 59,720,000
5	TTU	Social Sciences Building	$ 100,030,000	$ -	$ 100,030,000	8%	$ -	$ 8,002,400	$ 92,027,600
6	ETSU	Main Campus Utility Infrastructure	$ 16,960,000	$ -	$ 16,960,000	6%	$ -	$ 1,024,000	$ 15,936,000
7	TBR - TCAT Shelbyville	Lincoln County Campus Replacement	$ 45,980,000	$ -	$ 45,980,000	0%	$ -	$ -	$ 45,980,000
8	UTM	College of Business & Global Affairs	$ 61,200,000	$ -	$ 61,200,000	6%	$ -	$ 3,672,000	$ 57,528,000
9	UTIA	CVM Renovation & Addition	$ 40,000,000	$ -	$ 40,000,000	30%	$ -	$ 12,000,000	$ 28,000,000
10	UTK	Interdisciplinary Classroom Building	$ 211,500,000	$ -	$ 211,500,000	17%	$ -	$ 35,955,000	$ 175,545,000
11	TBR - TCAT Nashville	Robertson/Sumner County Campus Replacements	$ 82,510,000	$ -	$ 82,510,000	0%	$ -	$ -	$ 82,510,000
12	TSU	New Engineering Building Phase II [2]	$ 213,570,000	$ 60,000,000	$ 153,570,000	6%	$ 3,120,000	$ 9,694,200	$ 143,875,800
13	TBR - TCAT Hartsville	Wilson County Higher Education Center Phase II	$ 50,200,000	$ -	$ 50,200,000	0%	$ -	$ -	$ 50,200,000
14	TBR - TCAT Statewide	Aviation Campus Replacements	$ 63,080,000	$ -	$ 63,080,000	0%	$ -	$ -	$ 63,080,000
15	UoM	Research Modernization	$ 75,000,000	$ -	$ 75,000,000	6%	$ -	$ 4,500,000	$ 70,500,000
16	UoM	Interdisciplinary Science Research Building	$ 82,000,000	$ -	$ 82,000,000	17%	$ -	$ 13,940,000	$ 68,060,000
17	APSU	Military Academic Building	$ 32,000,000	$ -	$ 32,000,000	17%	$ -	$ 5,378,660	$ 26,621,340
18	UTM	Beef Cattle Teaching & Demonstration Facility	$ 4,000,000	$ -	$ 4,000,000	6%	$ -	$ 240,000	$ 3,760,000
TBR Total			**$ 303,770,000**	**$ -**	**$ 303,770,000**		**$ -**	**$ 2,280,000**	**$ 301,490,000**
LGI Total			**$ 733,200,170**	**$ 107,700,000**	**$ 625,500,170**		**$ 5,028,000**	**$ 53,586,867**	**$ 571,913,303**
UT Total			**$ 515,700,000**	**$ 6,500,000**	**$ 509,200,000**		**$ 6,500,000**	**$ 79,197,000**	**$ 430,003,000**

2025-26 Capital Project Inflation Request

TTU	Advanced Construction & Manufacturing Engineering	$ 89,600,000	$ 62,400,000	$ 27,200,000	8%	$ 4,992,000	$ 2,176,000	$ 25,024,000
UoM	Business and Economics Renovation	$ 32,500,000	$ 30,000,000	$ 2,500,000	15%	$ 5,000,000	$ -	$ 2,500,000

2025-26 Capital Maintenance

	Project Count	2025-26 Project Cost	2025-26 State Appropriation Request
TBR Total	**46**	**$ 75,020,000**	**$ 75,020,000**
LGI Total	**51**	**$ 130,330,000**	**$ 130,330,000**
UT Total	**26**	**$ 129,550,000**	**$ 129,550,000**

2025-26 Overall Capital Projects

	Project Count	2025-26 Project Cost	2025-26 Match Funds	2025-26 State Appropriation Request
Capital Outlay Request	**18**	**$ 1,438,470,170**	**$ 135,063,867**	**$ 1,303,406,303**
Capital Maintenance Request	**123**	**$ 334,900,000**	$ -	**$ 334,900,000**
Capital Project Inflation Request	**2**	**$ 29,700,000**	**$ 2,176,000**	**$ 27,524,000**
Capital Investment	**143**	**$ 1,803,070,170**	**$ 137,239,867**	**$ 1,665,830,303**

Scoring Rubric Total Points

Median of Scores - 100	State Goals - 25	Academic Programs -25	Enrollment Data - 20	Space Needs - 20	Weighting Points - 10
**	**	**	**	**	**
**	**	**	**	**	**
**	**	**	**	**	**
**	**	**	**	**	**
**	**	**	**	**	**
100.0	25.0	25.0	20.0	20.0	10.0
90.8	24.0	24.0	18.0	14.8	10.0
89.7	22.0	20.0	19.0	18.7	10.0
88.5	23.0	19.5	18.0	18.0	10.0
86.9	21.0	25.0	19.0	11.9	10.0
83.4	24.0	19.5	16.5	13.4	10.0
82.1	15.0	23.0	19.0	15.1	10.0
79.5	20.5	23.0	18.0	8.0	10.0
78.4	19.0	20.0	11.5	17.9	10.0
74.5	16.0	15.5	13.0	20.0	10.0
69.0	18.0	20.0	7.5	18.5	5.0
65.3	15.0	12.0	17.0	11.3	10.0
60.8	9.5	13.0	13.0	15.3	10.0

State Goals - Increase student persistence and attainment. Increase the number of Tennesseans with a postsecondary credential. Advance the State's economic and workforce development goals.

Academic Program and Credential Production - Support student persistence and success as well as degree production on campus. Identify the specific academic programs served by the proposed Project. Describe expansion, efficiency, and quality of credential production.

Student Impact, Enrollment and Graduation Data - Project affect on academic programs. Historical and projected counts of students for the academic credentials directly served by the Project.

Space Needs – Project impact on campus space needs. Space data for existing formula space - classrooms, labs, research, library, office. Rebalance of campus space needs.

Weighting Points - Project weighting by President/Chancellor to reflect institutional priority. Maximum 10 points applied per project. Points are not applied to top 5 priority projects unfunded from previous fiscal year.

1 - Reflects current year total state appropriation request not including other funding sources

2- SBC approved funding amount is $62,000,000

** - Scores not required for Top 5 projects from previous fiscal year

Capital Projects Recommendation: Attachment II
2025-26 THEC Capital Outlay Projects Recommendation

			2025-26 Capital Outlay								
			A A=B+C	B	C	D D=F+G	E E = D / A	F	G	H	I I = C - (G+H)
	Institution	Project Name	Total Project Cost	Previous Project Approval	2025-26 Project Cost	Total Match Funds	Total Match Percent	Previous Match Funds	2025-26 Match Funds	Other Institutional Funds	2025-26 State Appropriation Request[1]
1	UTK	Chemistry Building	$ 199,000,000	$ 6,500,000	$ 192,500,000	$ 33,830,000	17%	$ 6,500,000	$ 27,330,000		$ 165,170,000
2	MTSU	Civic Leadership and Applied Humanities Building	$ 112,500,000	$ -	$ 112,500,000	$ 8,910,000	8%	$ -	$ 8,910,000	$ -	$ 103,590,000
3	ETSU	Brown Hall Renovation Phase II	$ 101,140,170	$ 47,700,000	$ 53,440,170	$ 4,045,607	4%	$ 1,908,000	$ 2,137,607	$ -	$ 51,302,563
4	TBR - VSCC/TCAT Hartsville	Wilson County Higher Education Center	$ 62,000,000	$ -	$ 62,000,000	$ 2,280,000	4%	$ -	$ 2,280,000	$ -	$ 59,720,000
5	TTU	Social Sciences Building	$ 100,030,000	$ -	$ 100,030,000	$ 8,002,400	8%	$ -	$ 8,002,400	$ -	$ 92,027,600
6	ETSU	Main Campus Utility Infrastructure	$ 16,960,000	$ -	$ 16,960,000	$ 1,024,000	6%	$ -	$ 1,024,000	$ -	$ 15,936,000
7	TBR - TCAT Shelbyville	Lincoln County Campus Replacement	$ 45,980,000	$ -	$ 45,980,000	$ -	0%	$ -	$ -	$ -	$ 45,980,000
8	UTM	College of Business & Global Affairs	$ 61,200,000	$ -	$ 61,200,000	$ 3,672,000	6%	$ -	$ 3,672,000	$ -	$ 57,528,000
9	UTIA	CVM Renovation & Addition	$ 40,000,000	$ -	$ 40,000,000	$ 12,000,000	30%	$ -	$ 12,000,000	$ -	$ 28,000,000
10	UTK	Interdisciplinary Classroom Building	$ 211,500,000	$ -	$ 211,500,000	$ 35,955,000	17%	$ -	$ 35,955,000	$ -	$ 175,545,000
11	TBR - TCAT Nashville	Robertson/Sumner County Campus Replacements	$ 82,510,000	$ -	$ 82,510,000	$ -	0%	$ -	$ -	$ -	$ 82,510,000
12	TSU	New Engineering Building Phase II [2]	$ 213,570,000	$ 60,000,000	$ 153,570,000	$ 12,814,200	6%	$ 3,120,000	$ 9,694,200	$ -	$ 143,875,800
13	TBR - TCAT Hartsville	Wilson County Higher Education Center Phase II	$ 50,200,000	$ -	$ 50,200,000	$ -	0%	$ -	$ -	$ -	$ 50,200,000
14	TBR - TCAT Statewide	Aviation Campus Replacements	$ 63,080,000	$ -	$ 63,080,000	$ -	0%	$ -	$ -	$ -	$ 63,080,000
15	UoM	Research Modernization	$ 75,000,000	$ -	$ 75,000,000	$ 4,500,000	6%	$ -	$ 4,500,000	$ -	$ 70,500,000
16	UoM	Interdisciplinary Science Research Building	$ 82,000,000		$ 82,000,000	$ 13,940,000	17%		$ 13,940,000	$ -	$ 68,060,000
17	APSU	Military Academic Building	$ 32,000,000	$ -	$ 32,000,000	$ 5,378,660	17%	$ -	$ 5,378,660	$ -	$ 26,621,340
18	UTM	Beef Cattle Teaching & Demonstration Facility	$ 4,000,000	$ -	$ 4,000,000	$ 240,000	6%	$ -	$ 240,000	$ -	$ 3,760,000
		2025-26 TBR Total	**$ 303,770,000**	**$ -**	**$ 303,770,000**	**$ 2,280,000**		**$ -**	**$ 2,280,000**	**$ -**	**$ 301,490,000**
		2025-26 LGI Total	**$ 733,200,170**	**$ 107,700,000**	**$ 625,500,170**	**$ 58,614,867**		**$ 5,028,000**	**$ 53,586,867**	**$ -**	**$ 571,913,303**
		2025-26 UT Total	**$ 515,700,000**	**$ 6,500,000**	**$ 509,200,000**	**$ 85,697,000**		**$ 6,500,000**	**$ 79,197,000**	**$ -**	**$ 430,003,000**
		2025-26 THEC Cap Outlay General Priorities Recommendation	**$ 1,552,670,170**	**$ 114,200,000**	**$ 1,438,470,170**	**$ 146,591,867**		**$ 11,528,000**	**$ 135,063,867**	**$ -**	**$ 1,303,406,303**
		2025-26 Capital Project Inflation Request									
	TTU	Advanced Construction & Manufacturing Engineering	$ 89,600,000	$ 62,400,000	$ 27,200,000	$ 7,168,000	8%	$ 4,992,000	$ 2,176,000	$ -	$ 25,024,000
	UoM	Business and Economics Renovation	$ 32,500,000	$ 30,000,000	$ 2,500,000	$ 5,000,000	15%	$ 5,000,000	$ -	$ -	$ 2,500,000
		2025-26 inflation Total	**$ 122,100,000**	**$ 92,400,000**	**$ 29,700,000**	**$ 12,168,000**		**$ 9,992,000**	**$ 2,176,000**	**$ -**	**$ 27,524,000**

1 - Reflects current year total state appropriation request not including other funding sources

2- SBC approved funding amount is $62,000,000

Capital Projects Recommendation: Attachment III
THEC 2025-26 Capital Outlay Projects Descriptions

2025-26 Capital Outlay						
THEC Priority	**Governing Board**	**Institution**	**Project Name**	**Total Project Cost**	**2025-26 State Request**	**Project Description**
1	UT	UTK	Chemistry Building	$199,000,000	$165,170,000	Construction of a new Chemistry Building including all related work to complete the project.
2	MTSU	MTSU	Civic Leadership and Applied Humanities Building	$112,500,000	$103,590,000	Construct a new academic building serving MTSU College of Liberal Arts departments and centers including classroom, class lab, office, and support space. In addition to and in partnership with the included academic departments, scope includes exhibit, office, support, and historical archive space for the new Center for Innovation and Leadership. Site development includes site utility improvements, pedestrian walks, hardscape, landscape, and automobile parking. MTSU comment: note that this project is a resubmission of the #2 THEC recommended project from FY 24/25 (MTSU Liberal Arts, Archives, and Museum Building) with a new project title and increased budget to account for escalation/inflation.
3	ETSU	ETSU	Brown Hall Renovation Phase II	$101,140,170	$51,302,563	This request is Phase II of the Brown Hall Renovation SBC 369/005-04-2022 for construction of the south side of the building. The proposed work includes the complete renovation of 70,862 GSF to modernize instructional labs and classrooms with technology, address needed code upgrades, and provide accessibility. This proposed Outlay request will focus on Physics and Astronomy and provide combined undergraduate research and teaching spaces for all units including Biology and Chemistry.
4	TBR	TBR - VSCC/TCAT Hartsville	Wilson County Higher Education Center	$62,000,000	$59,720,000	Construct 2 new buildings on VSCC-owned 10 acres in Wilson County. The proposed structures will establish a partnership between VSCC & TCAT Hartsville. To prepare for growth and workforce demands we intend on purchasing an additional 10 acres adjacent to the new campus. Building 1 is estimated to be 47,367sf & house VSCC. It will be a mix of classrooms, labs, offices, and lecture space. Building 2 is estimated to be 26,880sf and be shared between VSCC and TCAT Hartsville. It will be comprised of high bay classrooms, labs, classrooms, and offices.
5	TTU	TTU	Social Sciences Building	$100,030,000	$92,027,600	Demolish Matthews, Daniel and Crawford Halls. Construct a new building that will provide classrooms, faculty offices and support spaces for the Colleges of Education and Arts & Sciences. The project will provide additional flexible academic space to address campus-wide space shortages for classrooms and faculty offices. Provide administrative offices for Communications & Marketing and Research & Development.
6	ETSU	ETSU	Main Campus Utility Infrastructure	$16,960,000	$15,936,000	This project will provide comprehensive replacements of aged steam lines, boilers, and pumps that are beyond their useful life. A more focused/limited scope is also included to address essential replacements of chilled water piping, domestic water lines, sewer, and all associated work required.
7	TBR	TBR - TCAT Shelbyville	Lincoln County Campus Replacement	$45,980,000	$45,980,000	New facilities to replace the existing Aviation Maintenance Technology and Avionics Maintenance Technician programs at TCAT Morristown and TCAT Memphis. The buildings will consist of educational spaces to accommodate technical college academic programs and required support spaces. Spaces will include, but not limited to, laboratories designed to simulate a work environment for the practical applications of instruction and skill. The project will include both new and relocated training equipment.
8	UT	UTM	College of Business & Global Affairs	$61,200,000	$57,528,000	Construction of the College of Business and Global Affairs building, including demolition of the existing Business Administration Building. Includes all related work to complete the project.
9	UT	UTIA	CVM Renovation & Addition	$40,000,000	$28,000,000	Renovation and addition to the College of Veterinary Medicine, expanding the critical care unit and feline center. Includes site work and all related work to complete the project.
10	UT	UTK	Interdisciplinary Classroom Building	$211,500,000	$175,545,000	Construction of a new interdisciplinary classroom building to house the English and History departments. Includes all related work to complete the project.
11	TBR	TBR - TCAT Nashville	Robertson/Sumner County Campus Replacements	$82,510,000	$82,510,000	This project will construct two new TCAT Nashville facilities located in Robertson and Sumner Counties. Robertson County facility will house 6 programs and Sumner County facility will house 9 programs. Programs include Automotive Technology; Computer Information Technology; Cosmetology; Heating, Ventilation, Air Conditioning, and Refrigeration; Industrial Maintenance Mechatronics; Machine Tool Technology; Medical Office Assistant; Heavy Equipment Operator; Residential/Commercial/Industrial Electricity; and Welding Technology. The project includes renovations at the Sumner County campus.
12	TSU	TSU	New Engineering Building Phase II	$213,570,000	$143,875,800	Construction of a new Engineering Building to include classroom and laboratory spaces. Project includes demolition of Torrence Hall and site restoration and all related work. This is Phase 2 of a multi-phase project.

Capital Projects Recommendation: Attachment III
THEC 2025-26 Capital Outlay Projects Descriptions

2025-26 Capital Outlay						
THEC Priority	**Governing Board**	**Institution**	**Project Name**	**Total Project Cost**	**2025-26 State Request**	**Project Description**
13	TBR	TBR - TCAT Hartsville	Wilson County Higher Education Center Phase II	$50,200,000	$50,200,000	Addition to Wilson County Higher Education Center. The addition will replace TCAT programs currently taught in the existing leased Vol Tech building. The new facility will accommodate the projected high school expanded dual enrollment programs. The buildings will consist of educational spaces to accommodate technical college academic programs and required support spaces. The project will include both new and relocated training equipment.
14	TBR	TBR - TCAT Statewide	Aviation Campus Replacements	$63,080,000	$63,080,000	New facilities to replace the existing Aviation Maintenance Technology and Avionics Maintenance Technician programs at TCAT Morristown and TCAT Memphis. The buildings will consist of educational spaces to accommodate technical college academic programs and required support spaces. Spaces will include, but not limited to, laboratories designed to simulate a work environment for the practical applications of instruction and skill. The project will include both new and relocated training equipment.
15	UoM	UoM	Research Modernization	$75,000,000	$70,500,000	This project will modernize space in 18 buildings to support research. Work includes lab renovations, infrastructure improvements and all associated work.
16	UoM	UoM	Interdisciplinary Science Research Building	$82,000,000	$68,060,000	Construct a new facility for expanded research in natural cell sciences and other laboratory intensive programs. A vivarium is included with all support and infrastructure needs for an accredited facility.
17	APSU	APSU	Military Academic Building	$32,000,000	$26,621,340	This project will co-locate four academic programs: culinary arts, sports communications (broadcasting), ROTC, and the Institute of National Security and Military Studies (INSMS).
18	UT	UTM	Beef Cattle Teaching & Demonstration Facility	$4,000,000	$3,760,000	Construction of a new beef cattle teaching and demonstration facility that will include site improvements and equipment. Includes all related work to complete the project.

2025-26 Capital Project Inflation Request						
	TTU	TTU	Advanced Construction & Manufacturing Engineering	$89,600,000	$25,024,000	The project was funded at $62,400,000 in FY 22/23. State funding was $57,408,000 with institutional matching of $4,992,000. This request is for additional funding to cover inflationary costs.
	UoM	UoM	Business and Economics Renovation	$32,500,000	$2,500,000	Renovate the existing Fogelman College of Business and Economics facility.

Capital Projects Recommendation
2025-26 THEC Capital Maintenance[1]

Attachment IV
General Capital Maintenance

Governing Board	Share[2]	State Request
APSU	3.42%	$ 11,460,000
ETSU	7.01%	$ 23,490,000
MTSU	7.01%	$ 23,470,000
TSU	4.65%	$ 15,570,000
TTU	5.05%	$ 16,920,000
UoM	11.77%	$ 39,420,000
TBR	22.40%	$ 75,020,000
UT	38.68%	$ 129,550,000
2025-26 Total	**100.00%**	**$ 334,900,000**

1 - A detailed, prioritized list of all capital maintenance projects for all higher education is on the following pages (attachments V and VI).

2 - Shares for each governing board are determined annually by the Sherman Dergis Formula, an industry-standard facility reinvestment formula. The formula calculates an annual estimate for capital maintenance for each campus using aggregate size, age, and use of facilities. Shares here are determined based on each governing board's formula based on 2024-25 usage.

Capital Projects Recommendation: Attachment V

THEC 2025-26 Capital Maintenance Projects Recommendation

Priority	Type	Governing Board	Institution	Project	Total	Cumulative Total
1	Gen. Maint.	TBR	VSCC	Domestic Water Improvements Phase 2	$ 900,000	$ 900,000
2	Gen. Maint.	TBR	PSCC	HVAC Equipment Replacement	$ 850,000	$ 1,750,000
3	Gen. Maint.	UT	UTM	HVAC System Upgrades	$ 3,100,000	$ 4,850,000
4	Gen. Maint.	TBR	MSCC	Backup Power and Utilities Upgrades	$ 1,650,000	$ 6,500,000
5	Gen. Maint.	UT	UTS	Johnston Center Upgrades PH II	$ 3,900,000	$ 10,400,000
6	Gen. Maint.	UT	UTHSC	Johnson Mechanical & Electrical Upgrades	$ 2,600,000	$ 13,000,000
7	Gen. Maint.	TTU	TTU	Roof Replacements	$ 1,440,000	$ 14,440,000
8	Gen. Maint.	TBR	NaSCC	HVAC and Cooling Tower Repairs Phase 4	$ 3,000,000	$ 17,440,000
9	Gen. Maint.	TBR	NeSCC	Hamilton Hall HVAC Replacement	$ 1,800,000	$ 19,240,000
10	Gen. Maint.	TBR	JSCC	Multiple Building Roofing Phase 2	$ 2,130,000	$ 21,370,000
11	Gen. Maint.	UT	UTC	Fine Arts Center Envelope Repairs PH II	$ 8,750,000	$ 30,120,000
12	Gen. Maint.	TBR	PSCC	Magnolia Campus ADA Corrections	$ 640,000	$ 30,760,000
13	Gen. Maint.	TSU	TSU	Chiller Replacement - Avon Williams	$ 2,320,000	$ 33,080,000
14	Gen. Maint.	APSU	APSU	Dunn Ctr HVAC & Electrical Upgrades Phase 5	$ 1,710,000	$ 34,790,000
15	Gen. Maint.	ETSU	ETSU	Safety Steam Line Repairs & Replacement	$ 3,500,000	$ 38,290,000
16	Gen. Maint.	TTU	TTU	Air Handler Replacement	$ 1,080,000	$ 39,370,000
17	Gen. Maint.	MTSU	MTSU	Multiple Buildings Envelope & Structural Repairs 1	$ 3,500,000	$ 42,870,000
18	Gen. Maint.	UoM	UoM	Boilers and Coil Replacements Phase 3	$ 5,880,000	$ 48,750,000
19	Gen. Maint.	TBR	VSCC	Roof Replacements	$ 800,000	$ 49,550,000
20	Gen. Maint.	APSU	APSU	Dunn Ctr HVAC & Electrical Upgrades Phase 6	$ 290,000	$ 49,840,000
21	Gen. Maint.	TBR	TCAT	Statewide Roof and Envelope Upgrades A	$ 2,880,000	$ 52,720,000
22	Gen. Maint.	TSU	TSU	MPE, Controls, & Security Upgrades	$ 800,000	$ 53,520,000
23	Gen. Maint.	UT	UTK	Campus Infrastructure Upgrades PH I	$ 8,000,000	$ 61,520,000
24	Gen. Maint.	MTSU	MTSU	Multiple Buildings Envelope & Structural Repairs 2	$ 1,500,000	$ 63,020,000
25	Gen. Maint.	TBR	TCAT	Statewide MEP and Lighting Updates A	$ 1,680,000	$ 64,700,000
26	Gen. Maint.	TBR	RSCC	Multiple Campus Parking and Sidewalk Repairs	$ 1,800,000	$ 66,500,000
27	Gen. Maint.	UT	UTHSC	Van Vleet HVAC Upgrades	$ 5,400,000	$ 71,900,000
28	Gen. Maint.	TBR	DSCC	Jimmy Naifeh Center Parking and Paving Upgrades	$ 850,000	$ 72,750,000

Capital Projects Recommendation: Attachment V

THEC 2025-26 Capital Maintenance Projects Recommendation

Priority	Type	Governing Board	Institution	Project	Total	Cumulative Total
29	Gen. Maint.	UoM	UoM	Art and Communication HVAC Replacement	$ 4,600,000	$ 77,350,000
30	Gen. Maint.	TBR	STCC	Multiple Bldgs. Roof Replacement & Envelope Phase 2	$ 3,000,000	$ 80,350,000
31	Gen. Maint.	ETSU	ETSU	Multiple Buildings HVAC & Plumbing Repairs	$ 3,500,000	$ 83,850,000
32	Gen. Maint.	MTSU	MTSU	Multiple Buildings HVAC Updates Phase 1	$ 2,000,000	$ 85,850,000
33	Gen. Maint.	UT	UTK	Campus Infrastructure Upgrades PH II	$ 8,350,000	$ 94,200,000
34	Gen. Maint.	TSU	TSU	MPE Updates	$ 1,810,000	$ 96,010,000
35	Gen. Maint.	UT	UTM	Multiple Building Envelope Repairs PH I	$ 2,400,000	$ 98,410,000
36	Gen. Maint.	ETSU	ETSU	Multiple Buildings Elevator Repairs and Replacement	$ 1,000,000	$ 99,410,000
37	Gen. Maint.	TBR	ClSCC	Multiple Bldgs. Roof Replacement Phase 2	$ 3,850,000	$ 103,260,000
38	Gen. Maint.	TBR	WSCC	Humanities MEP Improvements Phase 2	$ 1,550,000	$ 104,810,000
39	Gen. Maint.	MTSU	MTSU	Campus wide Lighting and Electrical Updates Phase 1	$ 1,750,000	$ 106,560,000
40	Gen. Maint.	UT	UTK	HVAC & Heating System Improvements PH I	$ 7,000,000	$ 113,560,000
41	Gen. Maint.	TTU	TTU	Utility Infrastructure Upgrades Phase 1.1	$ 3,990,000	$ 117,550,000
42	Gen. Maint.	TBR	CoSCC	Campus Infrastructure Upgrades	$ 2,100,000	$ 119,650,000
43	Gen. Maint.	UT	UTHSC	Hyman HVAC & Electrical Upgrades	$ 3,200,000	$ 122,850,000
44	Gen. Maint.	APSU	APSU	Chiller Replacement and Plant Upgrades	$ 2,750,000	$ 125,600,000
45	Gen. Maint.	MTSU	MTSU	Campus Wide Security Updates Phase 1	$ 1,470,000	$ 127,070,000
46	Gen. Maint.	UT	UTC	Electric Distribution & Chiller Plant Upgrades	$ 3,700,000	$ 130,770,000
47	Gen. Maint.	UoM	UoM	HVAC Component Replacement Phase 2	$ 7,000,000	$ 137,770,000
48	Gen. Maint.	TBR	ChSCC	STEM Labs Modernization	$ 4,700,000	$ 142,470,000
49	Gen. Maint.	TBR	DSCC	Multiple Buildings HVAC Updates	$ 1,100,000	$ 143,570,000
50	Gen. Maint.	UT	UTM	North Plant Chiller Replacement	$ 5,000,000	$ 148,570,000
51	Gen. Maint.	ETSU	ETSU	Multiple Buildings Roof Replacements	$ 3,500,000	$ 152,070,000
52	Gen. Maint.	TBR	TCAT	Statewide Parking and Paving Upgrades A	$ 2,340,000	$ 154,410,000
53	Gen. Maint.	APSU	APSU	Multi-building Fire Alarm Upgrades	$ 1,000,000	$ 155,410,000
54	Gen. Maint.	TBR	TCAT	Statewide Maintenance Repairs A	$ 1,070,000	$ 156,480,000
55	Gen. Maint.	TSU	TSU	Building Envelope Repairs - Phase 1	$ 3,120,000	$ 159,600,000
56	Gen. Maint.	UT	UTK	Elevator Upgrades PH I	$ 6,000,000	$ 165,600,000

Capital Projects Recommendation: Attachment V

THEC 2025-26 Capital Maintenance Projects Recommendation

Priority	Type	Governing Board	Institution	Project	Total	Cumulative Total
57	Gen. Maint.	TTU	TTU	Utility Infrastructure Upgrades Phase 1.2	$ 2,320,000	$ 167,920,000
58	Gen. Maint.	TBR	ChSCC	Central Plant Modernization Phase 2	$ 2,050,000	$ 169,970,000
59	Gen. Maint.	TBR	ClSCC	HVAC Controls Replacement	$ 700,000	$ 170,670,000
60	Gen. Maint.	MTSU	MTSU	Multiple Buildings Elevator Modernizations Phase 1	$ 2,750,000	$ 173,420,000
61	Gen. Maint.	TBR	CoSCC	HVAC Equipment and Controls Upgrades	$ 900,000	$ 174,320,000
62	Gen. Maint.	UT	UTHSC	Multiple Building Interior Repairs	$ 7,650,000	$ 181,970,000
63	Gen. Maint.	TBR	JSCC	Electrical Distribution Upgrades	$ 1,850,000	$ 183,820,000
64	Gen. Maint.	UT	UTM	Campus Fire Alarm Upgrades	$ 1,300,000	$ 185,120,000
65	Gen. Maint.	TBR	NeSCC	Chiller Replacement	$ 860,000	$ 185,980,000
66	Gen. Maint.	TBR	RSCC	Roof Replacements	$ 950,000	$ 186,930,000
67	Gen. Maint.	TTU	TTU	Multiple Buildings Elevator Upgrades Phase 2	$ 1,610,000	$ 188,540,000
68	Gen. Maint.	UT	UTK	Autoclave Repair & Replacement	$ 5,000,000	$ 193,540,000
69	Gen. Maint.	UoM	UoM	Field House HVAC Replacement	$ 8,000,000	$ 201,540,000
70	Gen. Maint.	ETSU	ETSU	Multiple Buildings Electrical Infrastructure	$ 3,800,000	$ 205,340,000
71	Gen. Maint.	TBR	STCC	Multiple Building Envelope Repairs	$ 3,000,000	$ 208,340,000
72	Gen. Maint.	UT	UTS	Multiple Building Envelope Repairs	$ 3,750,000	$ 212,090,000
73	Gen. Maint.	MTSU	MTSU	Central Plant and Campus Utilities Updates Phase 2	$ 2,500,000	$ 214,590,000
74	Gen. Maint.	TTU	TTU	Power Monitoring System	$ 730,000	$ 215,320,000
75	Gen. Maint.	TBR	WSCC	Central Plant Updates Phase 1	$ 880,000	$ 216,200,000
76	Gen. Maint.	TBR	TCAT	Statewide Systems Updates A	$ 680,000	$ 216,880,000
77	Gen. Maint.	TBR	PSCC	Magnolia Campus HVAC Replacement	$ 630,000	$ 217,510,000
78	Gen. Maint.	APSU	APSU	Sundquist Roof Replacement	$ 2,140,000	$ 219,650,000
79	Gen. Maint.	TSU	TSU	Building Envelope Repairs - Phase 2	$ 2,720,000	$ 222,370,000
80	Gen. Maint.	UT	UTC	Building Envelope Repairs PH II	$ 4,650,000	$ 227,020,000
81	Gen. Maint.	TBR	STCC	Multiple Building Plumbing Upgrades	$ 2,200,000	$ 229,220,000
82	Gen. Maint.	TBR	VSCC	Campus Parking Lot Improvements	$ 1,100,000	$ 230,320,000
83	Gen. Maint.	TBR	WSCC	Central Plant Upgrade Phase 2	$ 880,000	$ 231,200,000
84	Gen. Maint.	UT	UTK	Elevator Upgrades PH II	$ 6,000,000	$ 237,200,000

Capital Projects Recommendation: Attachment V

THEC 2025-26 Capital Maintenance Projects Recommendation

Priority	Type	Governing Board	Institution	Project	Total	Cumulative Total
85	Gen. Maint.	TBR	PSCC	Boiler Replacement	$ 660,000	$ 237,860,000
86	Gen. Maint.	UoM	UoM	Brick Repairs and Window Replacements	$ 4,000,000	$ 241,860,000
87	Gen. Maint.	TTU	TTU	Bryan Fine Arts Building Exterior Repairs	$ 1,530,000	$ 243,390,000
88	Gen. Maint.	TBR	VSCC	Pickel Restroom Modernization	$ 1,000,000	$ 244,390,000
89	Gen. Maint.	MTSU	MTSU	Multiple Buildings Plumbing and Restroom Upgrades 1	$ 2,500,000	$ 246,890,000
90	Gen. Maint.	UT	UTHSC	Madison Complex Steam Line Upgrade	$ 3,500,000	$ 250,390,000
91	Gen. Maint.	MTSU	MTSU	Non-Commercial Building Updates Phase 1	$ 500,000	$ 250,890,000
92	Gen. Maint.	TBR	PSCC	McWherter Building HVAC Replacement	$ 2,700,000	$ 253,590,000
93	Gen. Maint.	TBR	VSCC	Building Automation System Updates	$ 500,000	$ 254,090,000
94	Gen. Maint.	MTSU	MTSU	Multiple Buildings Hydronic Systems Renovations 1	$ 500,000	$ 254,590,000
95	Gen. Maint.	UT	UTK	Communication-Student Services Repairs	$ 5,500,000	$ 260,090,000
96	Gen. Maint.	UT	UTM	Heating Plant Boiler Replacement	$ 2,400,000	$ 262,490,000
97	Gen. Maint.	TBR	TCAT	Statewide Roof and Envelope Upgrades B	$ 2,000,000	$ 264,490,000
98	Gen. Maint.	MTSU	MTSU	Campus Wide Sidewalk Repairs Phase 1	$ 500,000	$ 264,990,000
99	Gen. Maint.	ETSU	ETSU	Repair and Replace Campus Water Lines	$ 4,290,000	$ 269,280,000
100	Gen. Maint.	TTU	TTU	University Services Building Mechanical Upgrades	$ 1,430,000	$ 270,710,000
101	Gen. Maint.	TBR	TCAT	Statewide MEP and Lighting Updates B	$ 1,830,000	$ 272,540,000
102	Gen. Maint.	TBR	VSCC	Campus Lighting Improvements	$ 500,000	$ 273,040,000
103	Gen. Maint.	MTSU	MTSU	Campus Life Safety Systems Updates Phase 2	$ 750,000	$ 273,790,000
104	Gen. Maint.	TSU	TSU	Multiple Building Roof Replacement	$ 2,750,000	$ 276,540,000
105	Gen. Maint.	APSU	APSU	Music Mass Comm Roof Replacement	$ 2,300,000	$ 278,840,000
106	Gen. Maint.	TBR	TCAT	Statewide Parking and Paving Upgrades B	$ 2,530,000	$ 281,370,000
107	Gen. Maint.	UoM	UoM	Mitchell and Clement HVAC Replacement	$ 5,940,000	$ 287,310,000
108	Gen. Maint.	UT	UTK	Agriculture Campus Water Line Repairs PH I	$ 10,500,000	$ 297,810,000
109	Gen. Maint.	TBR	TCAT	Statewide Maintenance Repairs B	$ 1,800,000	$ 299,610,000
110	Gen. Maint.	UT	UTM	Campus Elevator Upgrades	$ 2,400,000	$ 302,010,000
111	Gen. Maint.	TBR	MSCC	Parking and Roadway Repairs Phase 2	$ 2,500,000	$ 304,510,000

Capital Projects Recommendation: Attachment V

THEC 2025-26 Capital Maintenance Projects Recommendation

Priority	Type	Governing Board	Institution	Project	Total	Cumulative Total
112	Gen. Maint.	UT	UTK	HVAC & Heating System Improvements PH II	$ 5,000,000	$ 309,510,000
113	Gen. Maint.	MTSU	MTSU	Science Building HVAC and Exhaust Updates	$ 2,500,000	$ 312,010,000
114	Gen. Maint.	TBR	NaSCC	Science Lab Modernization	$ 2,000,000	$ 314,010,000
115	Gen. Maint.	TBR	DSCC	Multiple Buildings Window Updates	$ 1,100,000	$ 315,110,000
116	Gen. Maint.	TBR	NeSCC	Interior Upgrade	$ 530,000	$ 315,640,000
117	Gen. Maint.	APSU	APSU	Chiller Replacement	$ 1,270,000	$ 316,910,000
118	Gen. Maint.	TSU	TSU	Lighting and Interior Finishes Upgrades	$ 2,050,000	$ 318,960,000
119	Gen. Maint.	ETSU	ETSU	Exterior & Structural Repairs and Replacement	$ 3,900,000	$ 322,860,000
120	Gen. Maint.	MTSU	MTSU	Campus Wide Stormwater BMP Updates	$ 750,000	$ 323,610,000
121	Gen. Maint.	TTU	TTU	Intramural Field Lighting Replacement Phase 1	$ 2,790,000	$ 326,400,000
122	Gen. Maint.	UT	UTHSC	Building Masonry Repairs	$ 4,500,000	$ 330,900,000
123	Gen. Maint.	UoM	UoM	Park Campus Water / Sewer Line Replacement	$ 4,000,000	$ 334,900,000

Capital Projects Recommendation: Attachment VI
THEC Five-Year Plan for Capital Maintenance Projects - Out Years 2026-27 through 2029-30

Austin Peay State University				Project Cost
2026-27	1	Sundquist Science Complex Ex. Sys. Ctrls, Phase 2	$	2,240,000
2026-27	2	Boiler Installation, Ph2-MMC, Trahern, A&D	$	2,300,000
2026-27	3	Multi-building Reroof and Window Replacement	$	2,000,000
2026-27	4	Modular Boiler Installation, Ph4-Ell, McR, Miller	$	2,120,000
2026-27	5	Multi-building Envelope Repairs	$	1,150,000
2026-27	6	Boiler Installation, Ph3-Sundquist, Woodward	$	1,650,000
2027-28	1	Library HVAC, Electrical & Maint. Upgrades	$	2,100,000
2027-28	2	Campus-wide Fire Alarm Upgrades	$	1,750,000
2027-28	3	Memorial Health Building Systems Modernization	$	1,240,000
2027-28	4	Campus-wide Roof Replacement	$	1,120,000
2027-28	5	Library Undgnd Elect. Switchgear Mod., Ph 6	$	2,000,000
2027-28	6	Elect Serv. Ph7, Jenkins Fld House, IM Field	$	2,000,000
2027-28	7	Campus-wide Fire Alarm Replacement	$	1,250,000
2028-29	1	Campus wide reroof	$	1,250,000
2028-29	2	HVAC Replacement & Controls Modernization	$	1,750,000
2028-29	3	Campus-wide Elevator Modernization	$	1,750,000
2028-29	4	Boiler Installation, Ph5-UC, Harned, McC	$	2,490,000
2028-29	5	Sundquist HVAC & Plumbing Updates, Phase 1	$	2,220,000
2028-29	6	Sundquist HVAC & Plumbing Updates, Phase 2	$	2,000,000
2029-30	1	Sundquist HVAC & Plumbing Updates, Phase 3	$	2,000,000
2029-30	2	Copy - Sundquist HVAC & Plumbing Updates, Phase 4	$	2,000,000
2029-30	3	Sundquist HVAC & Plumbing Updates, Phase 5	$	2,000,000
2029-30	4	Morgan Univ. Ctr. HVAC & Plumbing Updates, Phase 1	$	2,000,000
2029-30	5	Morgan Univ. Ctr. HVAC & Plumbing Updates, Phase 2	$	2,000,000
2029-30	6	Morgan Univ. Ctr. HVAC & Plumbing Updates, Phase 3	$	1,460,000
		25 Projects	**$**	**45,840,000**

East Tennessee State University				Project Cost
2026-27	1	Safety Steam Line Repairs & Replacement	$	5,000,000
2026-27	2	Multiple Buildings HVAC & Plumbing Repairs	$	5,000,000
2026-27	3	Multiple Buildings Elevator Repairs and Replacement	$	2,000,000
2026-27	4	Multiple Buildings Roof Replacements	$	3,500,000
2026-27	5	Multiple Buildings Electrical Infrastructure	$	3,800,000
2026-27	6	Repair and Replace Campus Water Lines	$	4,000,000
2026-27	7	Exterior & Structural Repairs and Replacement	$	3,900,000
2026-27	8	Multiple Buildings Controls Repair and Replacement	$	2,250,000
2026-27	9	Code and Accessibility Upgrades	$	1,500,000
2026-27	10	Sewer Main Repairs and Line Improvements	$	2,500,000
2027-28	1	Safety Steam Line Repairs & Replacement	$	3,000,000
2027-28	2	Multiple Buildings HVAC & Plumbing Repairs	$	5,000,000
2027-28	3	Multiple Buildings Elevator Repairs and Replacement	$	3,000,000
2027-28	4	Multiple Buildings Roof Replacements	$	5,000,000
2027-28	5	Multiple Buildings Electrical Infrastructure	$	3,800,000
2027-28	6	Repair and Replace Campus Water Lines	$	4,000,000
2027-28	7	Exterior & Structural Repairs and Replacement	$	3,900,000
2027-28	8	Multiple Buildings Controls Repair and Replacement	$	3,000,000
2027-28	9	Code and Accessibility Upgrades	$	1,500,000
2027-28	10	Sewer Main Repairs and Line Improvements	$	3,000,000
2027-28	11	Multiple Buildings Envelope Repairs	$	3,000,000
2028-29	1	Safety Steam Line Repairs & Replacement	$	3,000,000
2028-29	2	Multiple Buildings HVAC & Plumbing Repairs	$	5,000,000
2028-29	3	Multiple Buildings Elevator Repairs and Replacement	$	4,000,000
2028-29	4	Multiple Buildings Roof Replacements	$	5,000,000
2028-29	5	Multiple Buildings Electrical Infrastructure	$	4,000,000
2028-29	6	Repair and Replace Campus Water Lines	$	4,000,000
2028-29	7	Exterior & Structural Repairs and Replacement	$	5,000,000

East Tennessee State University - continued				Project Cost
2028-29	8	Multiple Buildings Controls Repair and Replacement	$	3,000,000
2028-29	9	Code and Accessibility Upgrades	$	2,000,000
2028-29	10	Sewer Main Repairs and Line Improvements	$	5,000,000
2028-29	11	Multiple Buildings Envelope Repairs	$	4,000,000
2029-30	1	Safety Steam Line Repairs & Replacement	$	5,000,000
2029-30	2	Multiple Buildings HVAC & Plumbing Repairs	$	5,000,000
2029-30	3	Multiple Buildings Elevator Repairs and Replacement	$	4,000,000
2029-30	4	Multiple Buildings Roof Replacements	$	5,000,000
2029-30	5	Multiple Buildings Electrical Infrastructure	$	4,000,000
2029-30	6	Repair and Replace Campus Water Lines	$	5,000,000
2029-30	7	Exterior & Structural Repairs and Replacement	$	5,000,000
2029-30	8	Multiple Buildings Controls Repair and Replacement	$	4,000,000
2029-30	9	Code and Accessibility Upgrades	$	2,000,000
2029-30	10	Sewer Main Repairs and Line Improvements	$	5,000,000
2029-30	11	Multiple Buildings Envelope Repairs	$	4,000,000
		43 Projects	**$**	**163,650,000**

Middle Tennessee State University				Project Cost
2026-27	1	Multiple Buildings Envelope & Structural Repairs Phase 2	$	2,500,000
2026-27	2	Multiple Buildings HVAC Updates Phase 2	$	1,500,000
2026-27	3	Campus wide Lighting and Electrical Updates Phase 2	$	1,750,000
2026-27	4	Campus Wide Security Updates Phase 2	$	1,530,000
2026-27	5	Multiple Buildings Elevator Modernizations Phase 2	$	1,500,000
2026-27	6	Central Plant and Campus Utilities Updates Phase 3	$	2,000,000
2026-27	7	Multiple Buildings Plumbing and Restroom Upgrades Phase 2	$	2,500,000
2026-27	8	Non-Commercial Building Updates Phase 2	$	500,000
2026-27	9	Multiple Buildings Hydronic Systems Renovations Phase 2	$	500,000
2026-27	10	Campus Wide Sidewalk Repairs Phase 2	$	500,000
2026-27	11	Campus Life Safety Systems Updates Phase 3	$	1,750,000
2027-28	1	Multiple Buildings Envelope & Structural Repairs Phase 3	$	2,000,000
2027-28	2	Multiple Buildings HVAC Updates Phase 3	$	1,500,000
2027-28	3	Campus wide Lighting and Electrical Updates Phase 3	$	1,500,000
2027-28	4	Campus Wide Security Updates Phase 3	$	1,000,000
2027-28	5	Multiple Buildings Elevator Modernizations Phase 3	$	1,500,000
2027-28	6	Central Plant and Campus Utilities Updates Phase 4	$	1,000,000
2027-28	7	Multiple Buildings Plumbing and Restroom Upgrades Phase 3	$	2,500,000
2027-28	8	Multiple Buildings Hydronic Systems Renovations Phase 3	$	500,000
2027-28	9	Campus Wide Sidewalk Repairs Phase 3	$	500,000
2028-29	1	Multiple Buildings Envelope & Structural Repairs Phase 4	$	2,000,000
2028-29	2	Multiple Buildings HVAC Updates Phase 4	$	1,250,000
2028-29	3	Campus wide Lighting and Electrical Updates Phase 4	$	1,500,000
2028-29	4	Multiple Buildings Elevator Modernizations Phase 4	$	1,500,000
2028-29	5	Central Plant and Campus Utilities Updates Phase 5	$	1,500,000
2029-30	1	Multiple Buildings HVAC Updates Phase 5	$	1,000,000
2029-30	2	Campus Wide Lighting and Electrical Updates Phase 5	$	1,500,000
2029-30	3	Multiple Buildings Elevator Modernizations Phase 5	$	1,150,000
2029-30	4	Central Plant and Campus Utilities Updates Phase 6	$	1,000,000
		29 Projects	**$**	**40,930,000**

Tennessee State University (Continued on next page)				Project Cost
2026-27	1	Hankal Hall Envelope Upgrades	$	1,500,000
2026-27	2	Gentry Interior Upgrades	$	2,500,000
2026-27	3	Gentry HVAC Phase 2	$	2,000,000
2026-27	4	Multi Building Elevator Upgrades	$	1,000,000
2026-27	5	Multi Building Roof Upgrades	$	550,000

Capital Projects Recommendation: Attachment VI
THEC Five-Year Plan for Capital Maintenance Projects - Out Years 2026-27 through 2029-30

Tennessee State University (Continued)			Project Cost
2027-28	1	Harned Hall Lead Paint Remediation	$ 500,000
2027-28	2	McWherter HVAC and MEP Upgrades	$ 2,500,000
2027-28	3	McWherter Interior Upgrades	$ 1,500,000
2027-28	4	McWherter Envelope Upgrades	$ 1,500,000
2027-28	5	McWherter Envelope Upgrades	$ 1,500,000
2028-29	1	HM Love Renovation Phase 2	$ 2,000,000
2028-29	2	CARP/Lawson Envelope Upgrades	$ 1,500,000
2028-29	3	CARP/Lawson Interior Upgrades	$ 2,100,000
2028-29	4	Avon Williams HVAC and MEP Upgrades	$ 2,500,000
2028-29	5	Avon Williams Envelope Upgrades	$ 2,500,000
2029-30	1	Avon Williams Interior Upgrades	$ 2,500,000
2029-30	2	McCord Hall Interior Upgrades	$ 1,500,000
2029-30	3	McCord Hall Envelope Upgrades	$ 1,500,000
2029-30	4	McCord Hall HVAC and MEP Upgrades	$ 1,750,000
		19 Projects	**$ 32,900,000**

Tennessee Technological University			Project Cost
2026-27	1	Intramural Field Lighting Replacement Phase 1	$ 2,790,000
2026-27	2	Steam Plant Boiler Replacement	$ 3,070,000
2026-27	3	Electrical Transclosure Replacement	$ 1,060,000
2026-27	4	Memorial Gym Pool Dehumidification	$ 920,000
2026-27	5	Military Science Building MPE Systems Replacement	$ 990,000
2026-27	6	Utility Infrastructure Upgrades Phase 2	$ 5,500,000
2026-27	7	Intramural Field Lighting Replacement Phase 2	$ 2,790,000
2027-28	1	Multiple Buildings Elevator Upgrades Phase 3	$ 2,590,000
2027-28	2	Utility Infrastructure Upgrades 3	$ 5,000,000
2027-28	3	Campus-Wide Building Controls Upgrades PH 3	$ 1,825,000
2027-28	4	Campus-Wide Building Envelope Repairs	$ 3,000,000
2027-28	5	University Services Building Exterior Updates	$ 1,650,000
2027-28	6	Stormwater System Upgrades	$ 1,250,000
2027-28	7	Hyder-Burks Arena Upgrades	$ 1,620,000
2028-29	1	Roof Replacements	$ 670,000
2028-29	2	Utility Infrastructure Upgrades 4	$ 5,000,000
2028-29	3	Steam Plant Improvements	$ 1,920,000
2028-29	4	Foundation Hall Upgrades Phase 1	$ 20,500,000
2029-30	1	Roof Replacements	$ 1,580,000
2029-30	2	Campus-Wide Building Envelope Repairs	$ 3,000,000
2029-30	3	Utility Infrastructure Upgrades 5	$ 5,000,000
2029-30	4	Foundation Hall Upgrades Phase 2	$ 12,600,000
		22 Projects	**$ 84,325,000**

University of Memphis			Project Cost
2026-27	1	Administration Building HVAC Replacement	$ 8,600,000
2026-27	2	Lambuth Multiple Building Repairs	$ 3,000,000
2026-27	3	Scates Hall HVAC Replacement	$ 2,000,000
2026-27	4	Multiple Building Roof Replacement	$ 7,000,000
2026-27	5	Electrical Component and Fire Alarm Replacements	$ 4,000,000
2026-27	6	HVAC Controls Replacement	$ 2,000,000
2026-27	7	Campus Wide Lighting Replacement	$ 4,000,000
2026-27	8	Chemistry HVAC Replacement	$ 8,820,000
2027-28	1	Deferred Maintenance Phase 3	$ 39,420,000
2028-29	1	Deferred Maintenance Phase 4	$ 39,420,000
2029-30	1	Deferred Maintenance Phase 5	$ 39,420,000
		11 Projects	**$ 157,680,000**

Tennessee Board of Regents			Project Cost
2026-27	1	Multiple Building Roof and Envelope Repairs	$ 3,400,000
2026-27	2	Multiple Campus HVAC Updates	$ 2,000,000
2026-27	3	Fire Alarm System Updates	$ 1,150,000
2026-27	4	Multiple Building HVAC and Controls Upgrades	$ 2,100,000
2026-27	5	Building Envelope Repairs	$ 1,600,000
2026-27	6	Infrastructure Improvements	$ 3,000,000
2026-27	7	Multiple Buildings Interior Updates	$ 2,000,000
2026-27	8	Alexander Building HVAC Replacement	$ 1,500,000
2026-27	9	Building and Sidewalk Settlement Repairs	$ 850,000
2026-27	10	Access Control System Upgrades	$ 630,000
2026-27	11	Campus Paving and Sidewalk Repair	$ 920,000
2026-27	12	Building Envelope Repairs	$ 900,000
2026-27	13	Strawberry Plains & Magnolia Campuses Electrical Updates	$ 500,000
2026-27	14	Strawberry Plains Campus Annex Renovation	$ 1,370,000
2026-27	15	Electrical Infrastructure Upgrades	$ 1,460,000
2026-27	16	Statewide Renovation A	$ 2,720,000
2026-27	17	Various Maintenance Projects	$ 52,671,000
2027-28	1	Various Maintenance Projects	$ 82,709,000
2028-29	1	Various Maintenance Projects	$ 86,845,000
2029-30	1	Various Maintenance Projects	$ 91,188,000
		20 Projects	**$ 339,513,000**

Capital Projects Recommendation: Attachment VI
THEC Five-Year Plan for Capital Maintenance Projects - Out Years 2026-27 through 2029-30

University of Tennessee				Project Cost
2026-27	1	Cadek Hall Upgrades	$	10,350,000
2026-27	2	Building Envelope Repairs PH IV	$	4,150,000
2026-27	3	Morgan Hall Mechanical System Improvements	$	17,000,000
2026-27	4	Patten & Danforth Upgrades	$	6,050,000
2026-27	5	HVAC Improvements PH I	$	12,000,000
2026-27	6	Reveille House Upgrades	$	1,500,000
2026-27	7	801 McCallie Improvements	$	6,450,000
2026-27	8	Doctors Office Building Upgrades PH I	$	5,400,000
2026-27	9	South Chiller Plant Replacement	$	3,550,000
2026-27	10	HPER Exterior Water Shed Improvements	$	8,000,000
2026-27	11	Elevator Upgrades	$	6,400,000
2026-27	12	Doctors Office Building Upgrades PH II	$	4,200,000
2026-27	13	Storm & Sewer Line Upgrades PH II	$	2,100,000
2026-27	14	Founders Hall Renovations	$	9,950,000
2026-27	15	Campus Restroom Upgrades	$	2,400,000
2026-27	16	UTSI Infrastructure Upgrades PH III	$	7,000,000
2026-27	17	ADA Upgrades	$	2,500,000
2026-27	18	AHT Exterior Envelope Improvements	$	10,000,000
2026-27	19	Campus Underground Steam Line Replacement	$	3,800,000
2026-27	20	Campus Auditorium Improvements	$	4,000,000
2027-28	1	Multiple Building Roof Repair & Replacement	$	9,000,000
2027-28	2	HVAC Replacement PH I	$	8,300,000
2027-28	3	Parking Lot Repairs & Paving Improvements	$	3,500,000
2027-28	4	Clement Building Systems Upgrade PH 3A	$	9,700,000
2027-28	5	UTIA Bridge Repairs	$	10,000,000
2027-28	6	HVAC Replacement PH II	$	6,060,000
2027-28	7	UTIA Domestic Water Service Replacement	$	6,000,000
2027-28	8	Central Plant Upgrades	$	7,200,000
2027-28	9	Art & Architecture Envelope Improvements	$	8,000,000
2027-28	10	Life Safety Upgrades	$	3,000,000
2027-28	11	UTIA Electrical Distribution & Switchgear Replacement	$	4,000,000
2028-29	1	UTIA Window Replacement & Masonry Repairs	$	10,000,000
2028-29	2	Central Energy Plant Distribution Improvements	$	7,625,000
2028-29	3	Campus Penthouse Electrical System Upgrade	$	3,000,000
2028-29	4	UTSI Infrastructure Upgrades PH IV	$	6,000,000
2028-29	5	Clement Building Systems Upgrade PH 3B	$	8,300,000
2028-29	6	Emergency Generator Upgrades	$	3,675,000
2028-29	7	UTIA Campus Steam Distribution Improvements PH II	$	5,000,000
2028-29	8	Elevator Upgrade	$	3,000,000
2028-29	9	Campus Roof Replacements	$	3,000,000
2028-29	10	Electrical Improvements	$	5,900,000
2028-29	11	Hodges & Hoskins Libraries Electrical System Upgrades	$	5,000,000
2028-29	12	Parking Garage Lighting	$	2,500,000
2028-29	13	Johnson EPS HVAC Upgrade	$	2,400,000
2028-29	14	Fire Protection Upgrades	$	4,150,000
2028-29	15	Student Classroom Upgrade	$	4,500,000
2028-29	16	South Plant Chiller Replacement II	$	3,750,000

University of Tennessee (continued)				Project Cost
2029-30	1	Building Envelope Repairs PH II	$	2,100,000
2029-30	2	Pfeiffer Hall Renovations	$	10,700,000
2029-30	3	CRB/TSRB Electrical Mechanical Upgrade	$	3,500,000
2029-30	4	Conference Center Chiller Replacement	$	2,000,000
2029-30	5	Fiber Optic Backbone Upgrade	$	1,900,000
2029-30	6	Lab Space Upgrade	$	2,500,000
2029-30	7	Compressed Air System Upgrades	$	2,500,000
2029-30	8	Agriculture & Facilities Greenhouse Upgrade	$	2,800,000
2029-30	9	Dougherty Engineering HVAC Replacement	$	6,000,000
2029-30	10	McCombs Building Systems Improvements	$	5,800,000
2029-30	11	HVAC Improvements PH II	$	6,000,000
2029-30	12	Sociology Building Systems Improvements	$	5,600,000
2029-30	13	UTIA Campus Steam Distribution Improvements	$	5,000,000
2029-30	14	Chiller Plant Connection Loops	$	3,100,000
2029-30	15	ORNL JIBS/JINS Roof Replacement	$	5,000,000
2029-30	16	Elam MP & E Systems Improvements	$	2,475,000
2029-30	17	Gooch HVAC Air Distribution & Controls Improvements	$	3,100,000
2029-30	18	EPS HVAC Upgrades PH IV	$	5,000,000
		65 Projects	**$**	**354,435,000**

Total Out Year Projects		Project Cost
25	Austin Peay State University	$ 45,840,000
43	East Tennessee State University	$ 163,650,000
29	Middle Tennessee State University	$ 40,930,000
19	Tennessee State University	$ 32,900,000
22	Tennessee Technological University	$ 84,325,000
11	University of Memphis	$ 157,680,000
20	Tennessee Board of Regents	$ 339,513,000
65	University of Tennessee	$ 354,435,000
234	**Total Capital Maintenance Projects Out Years**	**$ 1,219,273,000**

Capital Projects Recommendation: Attachment VII
THEC 2025-26 Disclosure of Revenue-Funded Capital Projects

Locally Governed Institutions

Institution	Project	Funding Source	Project Cost	New Sq.Ft.	TSSBA	Gifts	Grants	Auxiliary	Gift-in-Place	Plant Funds
U of M	Soccer Complex	Gifts	$ 15,000,000	14,000		$ 15,000,000				
U of M	Student Athlete Support Center	Gifts	$ 40,000,000	58,000		$ 40,000,000				
U of M	Graduate Housing Deloach	Auxiliary	$ 13,000,000	54,000				$ 13,000,000		
U of M	Business and Economics Addition	Gifts	$ 47,000,000	58,090		$ 47,000,000				
U of M	Wilson Hospitality Improvements	Auxiliary	$ 13,000,000	-				$ 13,000,000		
U of M	Performance Contracting	Auxiliary	$ 20,000,000	-				$ 20,000,000		
6 Projects	**TOTAL LGI REVENUE-FUNDED**		**$ 148,000,000**	**184,090**	**$ -**	**$ 102,000,000**	**$ -**	**$ 46,000,000**	**$ -**	**$ -**

Tennessee Board of Regents

Institution	Project	Funding Source	Project Cost	New Sq.Ft.	TSSBA	Gifts	Grants	Auxiliary	Gift-in-Place	Plant Funds
0 Projects	**TOTAL TBR REVENUE-FUNDED**		**$ -**	**-**	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

University of Tennessee

Institution	Project	Funding Source	Project Cost	New Sq.Ft.	TSSBA	Gifts	Grants	Auxiliary	Gift-in-Place	Plant Funds
0 Projects	**TOTAL UT REVENUE-FUNDED PROJECTS**		**$ -**	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6 Projects	**TOTAL ALL REVENUE-FUNDED**		**$ 148,000,000**	**184,090**	**$ -**	**$ 102,000,000**	**$ -**	**$ 46,000,000**	**$ -**	**$ -**

Capital Projects Recommendation: Attachment VIII
THEC 2025-26 Disclosure of Tennessee State School Bond Authority Funded Capital Projects

Institution	Project	Funding Source	Project Cost	New Sq.Ft.	TSSBA	Gifts	Grants	Auxiliary	Gift-in-Place	Plant Funds
ETSU	Parking Garage Construction	TSSBA (Parking) (A) Plant Funds (Aux-Parking) (A)	$ 55,000,000	354,300	$ 54,000,000			$ 1,000,000		
ETSU	Residence Hall	TSSBA (Parking) (A) Plant Funds (Aux-Housing) (A)	$ 40,000,000	75,000	$ 38,500,000			$ 1,500,000		
MTSU	Addition and Renovations to the Murphy Center	TSSBA	$ 66,000,000	24,000	$ 66,000,000					
MTSU	Multi-sport Indoor Practice Facility	TSSBA	$ 28,400,000	80,000	$ 28,400,000					
MTSU	Reese Smith Jr. Field Turf Installation	TSSBA	$ 1,500,000		$ 1,500,000					
5 Projects	**TOTAL TSSBA-FUNDED PROJECTS DISCLOSED**		**$ 190,900,000**	**533,300**	**$ 188,400,000**	**$ -**	**$ -**	**$ 2,500,000**	**$ -**	**$ -**

11 Projects	**TOTAL REVENUE- & TSSBA-FUNDED**		**$ 338,900,000**	**717,390**	**$ 188,400,000**	**$ 102,000,000**	**$ -**	**$ 48,500,000**	**$ -**	**$ -**

Capital Projects Recommendation: Attachment IX
THEC Five-Year Plan for Capital Outlay - Out Years Summary
2026-27 through 2029-30

			A	B	C = A - B
TBR Capital Outlay Out Years			**Total Project Cost**	**Potential Match**	**State Funds Request**
2026-27	CoSCC	New Science and Classroom Buildings & Renovations	$ 50,000,000	$ -	$ 50,000,000
2026-27	MSCC	Smyrna Building 4	$ 44,630,000	$ -	$ 44,630,000
2026-27	WSCC	Health Programs Relocation/Renovation	$ 67,200,000	$ -	$ 67,200,000
2026-27	TCAT Hohenwald	Industrial Training Center Building	$ 23,100,000	$ -	$ 23,100,000
2026-27	TCAT Newbern	Construction Technology Building	$ 11,550,000	$ -	$ 11,550,000
2026-27	TCAT Ripley	Truck Driving Facility	$11,550,000	$0	$ 11,550,000
TBR Total			**$ 208,030,000**	**$ -**	**$ 208,030,000**

LGI Capital Outlay Out Years			**Total Project Cost**	**Potential Match**	**State Funds Request**
2026-27	APSU	University College Renovation	$ 26,100,000	$ 1,044,000	$ 25,056,000
2026-27	APSU	Little Govs Learning Center	$ 4,800,000	$ 480,000	$ 4,320,000
2026-27	APSU	Library Reinventions	$ 9,800,000	$ 392,000	$ 9,408,000
2026-27	APSU	Ellington Hall Renovations	$ 20,600,000	$ 824,000	$ 19,776,000
2026-27	APSU	McCord Renovations	$ 5,500,000	$ 220,000	$ 5,280,000
2026-27	APSU	Clement Renovations	$ 3,300,000	$ 132,000	$ 3,168,000
2026-27	MTSU	Aerospace Campus Phase II	$ 108,500,000	$ 8,680,000	$ 99,820,000
2026-27	TTU	Life Sciences Building	$ 103,520,000	$ 8,281,600	$ 95,238,400
2026-27	UoM	Academic Building Replacement	$ 99,000,000	$ 16,830,000	$ 82,170,000
2027-28	APSU	Harvill Renovations & Addition	$ 8,200,000	$ 328,000	$ 7,872,000
2027-28	APSU	Harned Renovations	$ 20,000,000	$ 800,000	$ 19,200,000
2027-28	APSU	Kimbrough Additions	$ 18,400,000	$ 1,840,000	$ 16,560,000
2027-28	MTSU	Bragg Media & Entertainment Addition	$ 58,000,000	$ 4,640,000	$ 53,360,000
2027-28	TTU	Renovate Prescott and Brown Halls	$ 77,310,000	$ 3,092,400	$ 74,217,600
2027-28	UoM	Research Park	$ 67,000,000	$ 11,390,000	$ 55,610,000
2028-29	MTSU	School of Music	$ 80,000,000	$ 6,400,000	$ 73,600,000
2028-29	TTU	Memorial Gym Renovation	$ 59,260,000	$ 2,370,400	$ 56,889,600
2028-29	UoM	Research Renovation / Physical Plant Relocation	$ 35,000,000	$ 2,450,000	$ 32,550,000
2029-30	MTSU	Renovation to Saunders Fine Arts	$ 29,000,000	$ 1,160,000	$ 27,840,000
2029-30	TTU	New Engineering Building	$ 89,990,000	$ 6,791,200	$ 83,198,800
2029-30	UoM	Business and Economics Addition	$ 70,000,000	$ 35,000,000	$ 35,000,000
LGI Total			**$ 993,280,000**	**$ 113,145,600**	**$ 880,134,400**

Capital Projects Recommendation: Attachment IX
THEC Five-Year Plan for Capital Outlay - Out Years Summary
2026-27 through 2029-30

			A	B	C = A - B
UT Capital Outlay Out Years			**Total Project Cost**	**Potential Match**	**State Funds Request**
2026-27	UTHSC	College of Medicine Building	$ 300,000,000	$ 34,000,000	$ 266,000,000
2026-27	UTHSC	Coleman Renovation	$ 49,693,000	$ 1,313,750	$ 48,379,250
2026-27	UTK	Interdisciplinary Health, Research, and Clinic	$ 254,700,000	$ 44,300,000	$ 210,400,000
2027-28	UTM	Student Health & Counseling Center	$ 3,000,000	$ 120,000	$ 2,880,000
2027-28	UTC	Health Science Building PH II	$ 86,500,000	$ 6,920,000	$ 79,580,000
2027-28	UTK	Interdisciplinary Research Building Replacement	$ 299,000,000	$ 50,830,000	$ 248,170,000
2028-29	UTC	Research Lab Facility PH I	$ 129,500,000	$ 10,360,000	$ 119,140,000
2028-29	UTC	Arts and Sciences Interdisciplinary Center	$ 126,500,000	$ 10,120,000	$ 116,380,000
2029-30	UTSI	Innovation Building #1	$ 70,000,000	$ 11,900,000	$ 58,100,000
2029-30	UTM	Fine Arts Music Hall & Theatre Renovation	$ 57,800,000	$ 3,363,960	$ 54,436,040
					$ -
					$ -
UT Total			**$ 1,376,693,000**	**$ 173,227,710**	**$ 1,203,465,290**

Capital Maintenance Out Years	**Total**	**Potential Match**	**State Funds Request**
TBR Total	$ 339,513,000	NA	$ 339,513,000
LGI Total	$ 525,325,000	NA	$ 525,325,000
UT Total	$ 354,435,000	NA	$ 354,435,000

Total Out Years	**Total**	**Potential Match**	**State Funds Request**
Total Capital Outlay Out Years 2026-27 through 2029-30	$ 2,578,003,000	$ 286,373,310	$ 2,291,629,690
Total Capital Maintenance Out Years 2026-27 through 2029-30	$ 1,219,273,000	NA	$ 1,219,273,000
Total Capital Investment 2026-27 through 2029-30	**$ 3,797,276,000**	**$ 286,373,310**	**$ 3,510,902,690**

Capital Projects Recommendation: Attachment X
THEC Five-Year Capital Plan
2025-26 through 2029-30

2025-26 (See Detailed Summary in Attachment II)

Capital Maintenance	Total Project Cost	Projects	Previous & Match Funds [1]	State Funds Request
TBR	$ 75,020,000	46	NA	$ 75,020,000
LGIs	$ 130,330,000	51	NA	$ 130,330,000
UT	$ 129,550,000	26	NA	$ 129,550,000
Total	**$ 334,900,000**	**123**	**NA**	**$ 334,900,000**
Capital Outlay				
TBR	$ 303,770,000	5	$ 2,280,000	$ 301,490,000
LGIs	$ 733,200,170	8	$ 161,286,867	$ 571,913,303
UT	$ 515,700,000	5	$ 85,697,000	$ 430,003,000
Inflation Projects	$ 122,100,000	2	$ 94,576,000	$ 27,524,000
Total	**$ 1,674,770,170**	**20**	**$ 343,839,867**	**$ 1,330,930,303**
Total Capital Investment	**$ 2,009,670,170**	**143**	**$ 343,839,867**	**$ 1,665,830,303**

2026-27

Capital Maintenance	Total Project Cost	Projects	Total Match Funds [2]	State Funds Request
TBR	$ 78,771,000	17	NA	$ 78,771,000
LGIs	$ 125,530,000	47	NA	$ 125,530,000
UT	$ 126,800,000	20	NA	$ 126,800,000
Total	**$ 331,101,000**	**84**	**NA**	**$ 331,101,000**
Capital Outlay				
TBR	$ 208,030,000	6	$ -	$ 208,030,000
LGIs	$ 381,120,000	9	$ 36,883,600	$ 344,236,400
UT	$ 604,393,000	3	$ 79,613,750	$ 524,779,250
Total	**$ 1,193,543,000**	**18**	**$ 116,497,350**	**$ 1,077,045,650**
Total Capital Investment	**$ 1,524,644,000**	**102**	**$ 116,497,350**	**$ 1,408,146,650**

2027-28

Capital Maintenance	Total Project Cost	Projects	Total Match Funds [2]	State Funds Request
TBR	$ 82,709,000	1	NA	$ 82,709,000
LGIs	$ 125,515,000	40	NA	$ 125,515,000
UT	$ 74,760,000	11	NA	$ 74,760,000
Total	**$ 282,984,000**	**52**	**NA**	**$ 282,984,000**
Capital Outlay				
TBR	$ -	-	$ -	$ -
LGIs	$ 248,910,000	6	$ 22,090,400	$ 226,819,600
UT	$ 388,500,000	3	$ 57,870,000	$ 330,630,000
Total	**$ 637,410,000**	**9**	**$ 79,960,400**	**$ 557,449,600**
Total Capital Investment	**$ 920,394,000**	**61**	**$ 79,960,400**	**$ 840,433,600**

2028-29

Capital Maintenance	Total Project Cost	Projects	Total Match Funds [2]	State Funds Request
TBR	$ 86,845,000	$ 1	NA	$ 86,845,000
LGIs	$ 136,320,000	$ 31	NA	$ 136,320,000
UT	$ 77,800,000	$ 16	NA	$ 77,800,000
Total	**$ 300,965,000**	**48**	**NA**	**$ 300,965,000**
Capital Outlay				
TBR	$ -	-	$ -	$ -
LGIs	$ 174,260,000	3	$ 11,220,400	$ 163,039,600
UT	$ 256,000,000	2	$ 20,480,000	$ 235,520,000
Total	**$ 430,260,000**	**5**	**$ 31,700,400**	**$ 398,559,600**
Total Capital Investment	**$ 731,225,000**	**53**	**$ 31,700,400**	**$ 699,524,600**

Capital Projects Recommendation: Attachment X
THEC Five-Year Capital Plan
2025-26 through 2029-30

2029-30

Capital Maintenance	Total Project Cost	Projects	Total Match Funds [2]	State Funds Request
TBR	$ 91,188,000	1	NA	$ 91,188,000
LGIs	$ 132,960,000	30	NA	$ 132,960,000
UT	$ 75,075,000	18	NA	$ 75,075,000
Total	**$ 299,223,000**	**49**	**NA**	**$ 299,223,000**
Capital Outlay				
TBR	$ -	-	$ -	$ -
LGIs	$ 188,990,000	3	$ 42,951,200	$ 146,038,800
UT	$ 127,800,000	2	$ 15,263,960	$ 112,536,040
Total	**$ 316,790,000**	**5**	**$ 58,215,160**	**$ 258,574,840**
Total Capital Investment	**$ 616,013,000**	**54**	**$ 58,215,160**	**$ 557,797,840**

Five-Year Total

Capital Maintenance	Total Project Cost	Projects	Total Match Funds [2]	State Funds Request
TBR	$ 414,533,000	66	NA	$ 414,533,000
LGIs	$ 650,655,000	199	NA	$ 650,655,000
UT	$ 483,985,000	91	NA	$ 483,985,000
Total	**$ 1,549,173,000**	**356**	**NA**	**$ 1,549,173,000**
Capital Outlay				
TBR	$ 511,800,000	11	$ 2,280,000	$ 509,520,000
LGIs	$ 1,726,480,170	29	$ 274,432,467	$ 1,452,047,703
UT	$ 1,892,393,000	15	$ 258,924,710	$ 1,633,468,290
Total	**$ 4,130,673,170**	**55**	**$ 535,637,177**	**$ 3,595,035,993**
Total Capital Investment	**$ 5,679,846,170**	**411**	**$ 535,637,177**	**$ 5,144,208,993**

1 - Current Fiscal Year includes previous funding and total match funding for current outlay projects

2 - Match is applicable to the entire scope of each capital outlay project.

FY 2025-26
Informational Items
Attachment XI

ADA

Governing Board	Totals	
APSU	$	860,000
ETSU	$	1,790,000
MTSU	$	1,570,000
TSU	$	1,280,000
TTU	$	1,360,000
UoM	$	3,050,000
TBR	$	5,440,000
UT	$	9,650,000
2025-26 Total	**$**	**25,000,000**

Safety and Security

Governing Board	Totals	
APSU	$	1,026,000
ETSU	$	2,104,000
MTSU	$	2,102,000
TSU	$	1,395,000
TTU	$	1,515,000
UoM	$	3,530,000
TBR	$	6,724,000
UT	$	11,604,000
2025-26 Total	**$**	**30,000,000**